

Where Food Comes From, Inc.

Castle Rock, Colorado OTCQB: WFCF March 2020

Forward-looking statements and Use of Non-GAAP Measures

This presentation contains "forward-looking statements" within the meaning of the U.S. Private Securities Litigation Reform Act of 1995, based on current expectations, estimates and projections that are subject to risk. Forward-looking statements are inherently uncertain, and actual events could differ materially from the Company's predictions. Important factors that could cause actual events to vary from predictions include those discussed in our SEC filings. Specifically, statements in this presentation about financial performance, new business development, growth potential, market leadership, and the impact and potential of the Company's products and services on the marketplace and customers are forward-looking statements that are subject to a variety of factors, including availability of capital, personnel and other resources; competition, governmental regulation of the beef industry, the market for beef and other factors. Readers should not place undue reliance on these forward-looking statements. The Company assumes no obligation to update its forward-looking statements to reflect new information or developments. For a more extensive discussion of the Company's business, please refer to the Company's SEC filings at <u>www.sec.gov</u>.

Note on non-GAAP Financial Measures

This presentation also includes a discussion of adjusted EBITDA, which is a non-GAAP financial measure provided as a complement to the results provided in accordance with generally accepted accounting principles ("GAAP"). Adjusted EBITDA excludes stock-based compensation and, when appropriate, other items that management does not utilize in assessing the Company's operating performance. None of these non-GAAP financial measures are recognized terms under GAAP and do not purport to be an alternative to net income as an indicator of operating performance or any other GAAP measure. We intend to continue to provide these non-GAAP financial measures as part of our future earnings discussions because we believe they are useful to investors and other external users of our financial statements in evaluating our operating performance.



Company Overview

- #1 provider of independent, third-party traceability and verification of food production practices
- Collect and leverage information on when, where, how and by whom food was raised
- 15,000+ customers: farmers, ranchers, vineyards, wineries, processors, handlers, retailers, distributors, trade associations, consumer brands and restaurants
- Customers include top tier players in food and wine space
- Recurring revenue model generating strong cash flows to support profitable organic growth and fund M&A



Supported by Industry Tailwinds

Growth strategy supported by long-term trends

- Consumer demand for transparency due to food safety issues
- Increasing consumer interest in knowing where their food comes from and how and by whom it was raised
- Producers, packers, distributors, retailers and brands view verification and traceability as key competitive differentiators that drive millions of dollars in premiums for their products
- Food scandals drive QSR and retailers forward
- New technologies: RFID, GPS, drones
- USDA's Animal Disease Traceability (ADT) program
- Key export markets require verification: EU, Saudi Arabia, China



Commodity Coverage and Standards

Commodity Group Coverage

- Beef
- Pork
- Poultry
- Lamb
- Bison
- Coffee
- Dairy

- Wine Grapes
- Nuts
- Mushrooms
- Avocados
- Citrus Fruit
- Hemp
- Bees

- Honey
- Seaweed
- Eggs
- Cut flowers
- Stone Fruit

Standards

We audit to approximately 40 standards, including Organic, Non-GMO, Gluten Free, Safe Quality Food, Protected Harvest, American Humane Certified[™], the WFCF CARE suite of sustainability standards, and many others.











Diversified, Blue Chip Customer Base



Meat

- US leader in verification of beef, pork, poultry, lamb and bison
- Animal welfare, sustainability and natural feed claims
- 10,000+ customers: ranch, feed yards, auction barns, packers





Dairy

The dairy industry is under intense pressure related to animal welfare, fair trade, worker rights and competition from dairy alternatives such as soy and almond products.





High-Value Specialty Crops

Growing momentum for verification and certification in high value specialty crops such as wine grapes, almonds, avocados, nuts, stone fruits and others

















Premium Specialty Products



Hydroponic farming in United Arab Emirates



Chaga mushrooms in Siberia







Hemp







Wild truffles in Serbia

M&A Drives Expansion of Services and Technology Portfolios

| Acquired Company | Year Acquired | Business Focus | Certifications / Technology |
|--------------------|------------------|--|--------------------------------|
| ICS | 2012 | Grain, dairy, beef, pork, tobacco | Organic, Gluten free, Non-GMO |
| Validus | 2013 | Pork, poultry, dairy | Animal welfare, sustainability |
| Micro Technologies | 2013 | Beef | Source & Age, NHTC |
| Merck (Tri-Merit) | 2014 | Beef, dairy | Source & Age |
| Sterling Solutions | 2014 | Beef, dairy | Source & Age, NHTC, BQA |
| SureHarvest | 2016 | Software for producers and other players in high value specialty crops | SaaS / Sustainability |
| A Bee Organic | 2017 | Crops, bees, chickens, honey, eggs, coffee, herbs | National Organic Program |
| Sow Organic | 2018 | Software for Organic certifiers | SaaS |
| Progressive Beef | 2018 | 10% membership interest in standard | Sustainability, animal care |
| JVF Consulting | 2018 | Software developer | SaaS |
| Postelsia Holdings | 2020 | Seafood | Sustainability |



Bundled Services Advantage

Differential competitive advantage of bundled services made possible by M&A activity & largest portfolio of auditing standards

- 30% of new customer wins due to benefits of bundled services
- Multiple audits conducted in single visit
 - Eliminates audit fatigue and simplifies process
 - Lowers costs to producers and processers
 - Improves WFCF gross margins
- Organic / Non-GMO is most popular bundled audit



Where Food Comes From Source Verified®



300+ grocery stores and food distributors nationally carry product displaying a Where Food Comes From Source Verified® label.





How it works:

Package displays Where Food Comes From Source Verified® label indicating product's origin has been verified by an independent third party. May include a QR code for consumer to access information on practices used by the families that raised the food.









Revenue Model:

- Non-exclusive food distributors or retailers pay per pound royalties, license fees, service fees.
- Exclusive verification customers display label for no additional cost.







Revenue



Gross Profit



Adjusted EBITDA



\$ in thousands

Cash generated from operating activities



\$ in thousands

Selected Stock Data

- Traded OTCQB: WFCF
- 52-week stock price range \$1.40 \$2.50
- Average daily trading volume 13,500
- Common shares outstanding 24.9 million
- Approx. management/board ownership 13.4 million
- Market Cap \$41.7 million
- Fiscal year December 31



Investment Highlights

- 1. WFCF is only public player in food verification and traceability.
- 2. Products and services aligned with consumer mega-trends around traceability and transparency in the food chain.
- 3. Industry's most diverse range of certifications affords Company bundled services advantage.
- 4. Sticky relationships with 15,000+ customers; strong customer retention track record.
- 5. Scalable recurring revenue, strong cash flow model; consistent revenue and adjusted EBITDA growth.
- 6. Leader in applying technology to certification process.
- 7. Well capitalized, tight share structure, strong management team and board that owns significant stake in Company.

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